More and better career technical education to increase social mobility and fuel regional economies with skilled workers.
Strong Workforce
Student Outcomes

Progress
Attainment of 9+ CTE units

Credential Attainment
Attainment of CTE an BA, AS, AA, ADT degrees and certificates

Transfer
Transferred to a 4-year institution

Employment
Employed in a job related to their field of study

Earnings
Median annual earnings
Earning gain
Living wage attainment
Strong Workforce Committee

Implementation and integration of the Strong Workforce program at San Diego Mesa College.

Co-Chairs:
- Associate Dean, CTE: Monica Romero
- CTE Faculty member (SW Faculty Lead): Tasha Frankie

CTE Faculty:
- School of Business and Digital Technology (2): Amanda Horner & Rachel Russell
- School of Health Sciences and Public Service (2): Jeanal Davis & Mandy Johnston (Spring)/Vacant (Fall)
- School of Exercise, Health, Dance and Athletics: Vacant
- School of Social/Behavior Sciences and Multicultural Studies: Robert Wong
- Strong Workforce Faculty Lead: Tasha Frankie

Program/Department Representation:
- Work Experience Coordinator: Shawn Fawcett
- Work Based Learning Coordinator: Katlin Choi
- Counselor: Raquel Sojourner
- English Faculty: Mariam Kuskashi
- Math Faculty: Toni Parsons
- Career Center: Claudia Estrada-Howell
- Institutional Research: Hai Hoang
- Outreach Department: Karla Trutna
- Professional Learning: Janue Johnson
- School of Student Success and Equity: Johanna Aleman
- HSI: Leticia Lopez
- MT2C: Mark Manasse

Governance Representation:
- Classified Senate: Sahar (Mona) King
- CTE Student: Vacant

Ex-Officio:
- Dean, Business and Digital Technology: Danene Brown
- Dean, Health Sciences and Public Service: Tina Recalde
- Dean, Student Development: Ailene Crakes
Strong Workforce Committee @ Work

- Budget & Resource Allocation
- New CTE Program Assistance
- Strong Workforce and Equity
- Advisory Committees
- Regional Strong Workforce
- SWP Faculty Institute
# Budget

## Round 2 Expenditures

<table>
<thead>
<tr>
<th>Source</th>
<th>Time Period</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State – SW, Round 1</td>
<td>July 2016 – Dec. 2018</td>
<td>$901,009</td>
</tr>
<tr>
<td>State – SW, Round 3</td>
<td>July 2018 – Dec. 2020</td>
<td>$1,263,911</td>
</tr>
<tr>
<td>State – SW, Round 4</td>
<td>July 2019 – Dec. 2021</td>
<td>$1,310,409</td>
</tr>
<tr>
<td>Regional Projects</td>
<td>Varies</td>
<td>$1,125,000</td>
</tr>
</tbody>
</table>

![Pie chart showing budget distribution](chart.png)

- **Academic Salaries**: 22%
- **Contract**: 16%
- **Classified - NANCE**: 5%
- **Benefits**: 17%
- **Supplies**: 2%
- **Equipment**: 8%
- **Services/Software**: 2%
- **Conf. and Travel**: 4%
- **Construction**: 21%
- **Classified - Contract**: 16%
- **Benefits**: 1.7%
Programs & Service Areas Supported

CTE Office
Career Center
Curriculum
Marketing/Outreach
Research
Tutoring
Work-Based Learning

Over $600,000 to CTE Programs...

Accounting
Allied Health
Animal Health Technology
Architecture/Interior Design/Building Construction
Business
Child Development
Choreography / Commercial Dance
Computer Information Science
Culinary Arts/Culinary Management
Fashion
Fermentation
Fitness Specialist
Geographic Information Systems
Hospitality
Journalism
Marketing
Multimedia
Neurodiagnostic Technology
Physical Therapist Assistant
Radiologic Technology
Web Development
SW Allocation Model: 3 Year Integration

After Perkins and BARC allocations are processed

- **2018-2019: $30,000**
  - Subgroup makes allocation recommendations based on information available. Was able to fund all items on list.

- **2019-2020: $50,000 - $75,000**
  - Subgroup brings recommendations based on criteria to Strong Workforce Committee for approval.

- **2020-2021: $75,000 - $100,000**
  - Strong Workforce Committee utilizes BARC rankings that integrate SW criteria* and makes allocations recommendations.

- **Funds are allocated in two ways:**
  - Based on rubric criteria
  - Holistic approach for programs that have received little or no funding in the last three years.

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**Criteria for Ranking**

- SW Allowable Costs
- BARC Scores
- Strong Workforce Metric(s)
- Connected to equity
- Return on investment / Impact
- Sustainability
- Prior allocations

*This may need refinement in the 2021-2022 cycle.*
New CTE Program Development

- Four levels of processes with information in many places: State, District, Campus, and Regional

- Create one website with an integrated view of all the processes and links to the information.

- Many aspects beyond curriculum and labor market to consider when developing a new CTE program:
  - Facilities, Equipment, Supplies
  - Faculty expertise and staffing needs
  - Special licensing and accreditation
  - DCP/Internships
  - Ongoing costs

- Develop a simple exploratory form to collect all the information for faculty and administration to review.

- Collaboration with CRC Chair and Curriculum Support for developing new CTE programs.
Strong Workforce & Equity

Equity in CTE
Inquiry questions to assess and determine courses of action.
• Who do we outreach too?
• Who is applying to our programs?
• Who is on waitlists?
• Who has access to career opportunities?
• Who is obtaining employment?

It’s an equity issue!

Financial Aid and Veteran’s GI Bill
How do we mitigate the negative effects of high unit CTE programs and CTE students with multiple or prior degrees and certificates on Financial Awards and Appeals?
Advisory Committees
“Moving from Required to Desired”

Why Advisory Committees?
• Program/Curriculum improvements that are industry informed
• Educate industry about the program
• Network for WBL/Employment Opportunities for Students
• Continuous connection with industry
• Required

• Not just a handbook for requirements
• Practices based on equity
• Diversity of employers
• Recommended membership
• Logistic & meeting support
• Toolkit of templates and tools
• Communication throughout the year
• Title 5 and Perkins requirements
Regional Strong Workforce

CAMPUS ENGAGEMENT

• Onboarding & Career Exploration
  Integration with Mesa Pathways
  • Onboarding
  • Comprehensive Intake
  • Orientation
  • Career Planning before Ed Planning
  • Professional Learning

Regional Collaboration

• Communities of Practice
  • Work-Based Learning
  • Employer Engagement

• Marketing

• Tutoring

• Retention, Success & Support
Regional Faculty Institute
It’s all about the students!

Project objectives:
• Learn more about the students who take your courses, specifically about their retention, persistence, and success outcomes
• Apply the knowledge gained from the investigative research to better connect with your students
• Develop an action plan to implement your ideas in the classroom

Three-year Project:
• 22 Mesa CTE Faculty
• 11 Disciplines
• Unknown Number of Projects
• Dedicated Researcher
• 2 Regional Events
• 4 Campus Meetings
• Canvas Data Coaching
• Faculty Data Coaches
Work-Based Learning Highlights

• WBL Champions Program
• Majors @ Mesa
• Internship Fair
• Service Learning
• CIWEA Student Scholarships
• Portfolium now part of Canvas!
• Employer Engagement Assessment
• #HireAnOlympian

First Year Impact

406 Campus Partners
546 Employer Connections
225 Events
2,252 Students Served
CTE Office

Strong Workforce @ Work

Activities
• New CTE Programs & Curriculum
• Staffing for CTE Programs & Services
• Instructional Supplies & Equipment
• Facilities
• Technology Solutions
• Outreach Materials & Events
• Instructional & Student Support Programs
• District Advocacy & Events
• Regional & State Representation
• Purchases and Budget Management

Partners & Support
• Work-Based Learning
• Institutional Research
• Community Outreach
• LOFT
• MT2C
• Communications Office
• Career Center
• Special Populations Programs
• STEM Core
Strong Workforce Program Students

All students enrolled in the selected year who took at least 0.5 units in any single credit course or who had at least 12 positive attendance hours in any single noncredit course on a TOP code that is assigned to a vocational industry sector.

SWP Students Who Earned 9 or More Career Education Units Within the District in a Single Year

Among all Strong Workforce Program students, the proportion who successfully completed nine or more career education semester units in the selected year within a single district.
SW Metrics: Credentials & Transfer

SWP Students Who Earned a Degree or Certificate or Attained Apprenticeship Journey Status

Number of unduplicated Strong Workforce Program students who earned a noncredit certificate, Chancellor’s Office approved certificate, associate degree, and/or CCC baccalaureate degree on a TOP code assigned to a vocational sector and who were enrolled in the district on any TOP code in the selected year or who attained apprenticeship journey status on a vocationally flagged TOP code in the selected year and who were enrolled at any community college at the start of the apprenticeship program.

SWP Students Who Transferred to a Four-Year Postsecondary Institution

Number of SWP students who earned 12 or more units at any time and at any college and who enrolled in a four-year institution in the academic year after they exited the California community college system.

Graph showing number of SWP students who transferred from 2011-2012 to 2016-2017.
**SWP Students with a Job Closely Related to Their Field of Study**

Among students who responded to the CTE Outcomes Survey and did not transfer to any postsecondary institution, the proportion who reported that they are working in a job very closely or closely related to their field of study.

![Graph showing the trend of SWP students with a job closely related to their field of study from 2012-2013 to 2015-2016. The percentage increases from 70% in 2012-2013 to 79% in 2015-2016.]

**Median Annual Earnings for SWP Exiting Students**

Among students who exited the community college system and who did not transfer to any postsecondary institution, median earnings following the academic year of exit.

![Graph showing the trend of median annual earnings for SWP students from 2011-2012 to 2016-2017. The earnings range from $29,052 to $30,310, with a peak in 2014-2015 at $30,526.]


**Median Change in Earnings for SWP Exiting Students**

Among Strong Workforce Program students who exited and who did not transfer to any postsecondary institution, median change in earnings between the second quarter prior to the beginning of the academic year of entry (for the first time ever as a non-Special Admit or return to any community college after an absence of one or more academic years) and the second quarter after the end of the academic year of exit from the last college attended.

![Median Change in Earnings Graph](chart1.png)

**SWP Exiting Students Who Attained the Living Wage**

Among students who exited college and did not transfer to any postsecondary institution, the proportion who attained the district county living wage for a single adult measured immediately following academic year of exit.

![Living Wage Graph](chart2.png)
In their own words

“My experience at One America News helped me to determine what type of journalism I want to dedicate my career to and that is broadcast journalism. Before this job I had a vague idea of journalism field and wasn’t sure what kind of job to look for after I will graduate.”

Daryna Vovk. WORK-EXP at One America News.

“It’s taking theory and making it practice, and my experiences in the professional environment has helped me communicate my ideas in classes in a more professional manner.”

Chloe Whitmus. Intern at Advantage Design Partners.

“Overall, what I’ve learned the most is how to be compassionate, how to accept feedback in a positive way, how to work on my own and as a team-player, how to analyze in a visual way because animals can’t speak. And for all of this I will forever be grateful because everything I’m learning here will help me at any other job as well as in life.”

Gabriela Longobardi. Intern at VCA Main Street Animal Hospital.

“My experience has instead allowed me to become aware of these controversies that exist in the research industry. With these newly developed skills and knowledge, I will be able to conduct research more effectively.”

Annemarie McGovern. Intern at San Diego Biomedical Research Institute.
Strong Workforce

Questions
&
Thank You!

www.sdmesa.edu/StartHere, 619-388-5025, BT-104